

Time	Monday	Tuesday	Wednesday	Thursday	Friday
0900-10.30	Welcome (CB) The nine schools (RT) Optimization School in Practice Best Practice of Offshore PM - Padma Kumpar, Infosys	The Success School in Practice Darren Dalcher	The Process School in Practice Roland Gareis Dagmar Zuchi	The Behaviour School in Practice Hiroshi Tanaka Masavuki Isikura	The Contingency School in practice Eddie Westerweld Mark Austin
10.30-11.00	Coffee Break	Coffee Break	Coffee Break	Coffee Break	Coffee Break
11.00-12.30	Optimization School 3 PhD presentations Research paradigm Frank Anbari  Outsourcing PMO Functions for Improved Organization Performance Waffa Karkukly - PMP, MIT, ESC Lille (PhD Candidate)  Impact of level of project-orientation of a company on the intrinsic value of a publicly listed company. - Arturo Luna Ibarra, ESC Lille (PhD Candidate)  Resource allocation in project portfolio management (PPM), Ali Mosavi, University of Southern Denmark (PhD Candidate)	The Success School 3 PhD presentations Research paradigm Ralf Müller  „Balanced Development Card as a strategic tool in preparation of organizational projects and programmes“. Arnis Leikarts, ESC Lille, (PhD Candidate)  MANAGEMENT COMPETENCIES IN THE PUBLIC SECTOR: THE LINK BETWEEN STRATEGIC PLANNING AND BALANCED SCORECARD IMPLEMENTATION - Jean-Charles Marin, ESC Lille (PhD Candidate)  Are public private partnership projects a solution for urban infrastructure deficit? The case of Pakistan - Moin Uddin, ESC Lille (PhD Candidate)	The Process School 3 PhD presentations Research paradigm Rodnev Turner  Ericsson's approach on project management - Nicoletta Lungu, Ericsson, Academy of Economics Studies, Bucharest, Romania (MSc Student)  How boundaries are organized when several organizations cooperate in order to create technological innovations. - Thommie Burström, Umeå School of Business and Economics, Sweden (PhD Candidate)  Project Portfolio Management: more effective project selection process through considering relationships between projects - Mait Rungi (LUT, Finland) (PhD Candidate)	The Behaviour School 3 PhD presentations Research paradigm Martina Huemann  COGNITIVE MODEL OF STAKEHOLDERS BASED ON THE INTEGRATED MODEL OF PROJECT LIFE CYCLE OF SOFTWARE CREATION, Chernova Maryna, Kyiv National University for Construction and Architecture (Ukraine). (PhD Candidate)  Knowledge Transfer in Project-Based Organizations: An Organizational Culture Perspective - Mian M Ajmal, University of Vaasa, Finland (PhD candidate)	Contingency School 3 PhD presentations Research paradigm Svetlana Cicmil  Methods and models for system integration in the synergetic development programs for project management, Olga Mikhieieva, Kyiv National University for Construction and Architecture (Ukraine).(PhD Candidate)  Organizing the Early Project Phases for Frequent Innovation in Hypercompetitive Industries A research description, Thomas Biedenbach, Umeå School of Business • Umeå University • Umeå • Sweden (PhD Candidate)  Managing project complexity in the front end phase of large technical projects – A research proposal combining a contingency approach and project management. - Ir. Marian Bosch-Rekvelde, Delft University of Technology (PhD candidate)
12.30-13.30	Lunch	Lunch	Lunch	Lunch	Lunch
13.30-15.00	The Modelling School in practice Lynn Crawford	The Governance School in Practice Xue Yan Yvonne Butler	The Decision School in practice Ed Hoffman (NASA) Tonv Maturro (NASA)	The Marketing School in practice Mary McKinlay Roland G/Dæmar Z	Towards a theory of project management Rodney Turner Close Christoøhe Bredillet
15.00-15.30	Coffee Break	Coffee Break	Coffee Break	Coffee Break	Coffee Break
15.30-17.00	The Modelling School 3 PhD presentations Research paradigm Christophe Bredillet  HOW TO REDESIGN A PROJECT ORIENTED ORGANIZATION IN A COMPLEX SYSTEM: A SOFT SYSTEMS METHODOLOGY APPROACH - Jürgen L. Staadt, ESC Lille (PhD Candidate)  Driving Performance On Oil & Gas Megaproject: Framework Towards Maximising Strategic Value by Effective Performance Management Decisions Support - John Eweje, ESC Lille (PhD, Candidate)  Use of Action Research in Doctoral Studies - Dr. Shankar Sankaran, UTS, Australia	The Governance School 3 PhD presentations Research paradigm Lynn Crawford  Conceptual linking between Entrepreneurship & Project Management: what can we learn? A co-word and co-citation analysis - Charles Fouché, ESC Lille (PhD Candidate)  Defining the Polysemic Concept of Project Governance - Luis Emilio Alvarez Dionisi, ESC Lille (PhD Candidate)  APM Group Portfolio & Governance - Alan Harpham, APM Group, UK	The Decision School 3 PhD presentations Research paradigm Philippine Ruiz  "Risk-based Project Value Analysis", Tomoichi Sata, Tokyo University (PhD Candidate)  "With coordination and communication as point of departure describe and analyze the planning and implementation of a construction project and thereafter shed light on how ICT is used for coordination and how sustainability issues are coordinated" - Mattias Jacobsson mattias.jacobsson@usbe.umu.se USBE - Umeå School of Business Umeå University, Umeå, Sweden (PhD Candidate)	The Marketing School 3 PhD presentations Research paradigm Janice Thomas  Optimizing the Programme & Project Stakeholder Management Process with Social Network Analysis - Nandakumar Manoharan, ESC Lille (PhD Candidate)  Understanding Projects with a Marketing Perspective - Koninika Patel, ESC Lille (PhD candidate)	
17.00-17.30	Coffee Break	Coffee Break	Coffee Break	Coffee Break	Coffee Break
17.30-19.00	PhD Jury Mehran Azaran	PhD Jury Mamadou Sylla	PhD Jury Faysal Yatim	PhD Jury	
Evening				National Song Contest	